

## **Strategy**

December 09, 2025

## How much supply of paper is there? Any large number

The answer to this common question from investors will depend on (1) valuations of the market and stocks—the higher the valuations, the greater the supply and (2) strategies of majority shareholders—many may look to sell part or even all of their stake. Investors may recall the immortal line from The Godfather movie about 'can't-refuse' offers.

#### High valuations mean more supply

The continuous large supply of paper in India in the primary (see Exhibits 1-2) and secondary (see Exhibits 3-4) markets from private equity entities and promoters simply reflects high valuations across most sectors and stocks (see Exhibits 5-10). We expect the supply of paper to stay at high levels as long as (1) valuations remain high—owners have large incentive to monetize a part or even their entire shareholding in listed companies and (2) retail investors through DIIs continue to make 'fantastic' offers in the market through their price-agnostic purchases at all price points (see Exhibits 11-12).

#### Government should sell more-fiscal pressures, high valuations

In our view, the government can look to divest its holdings in PSUs, given (1) rising fiscal pressures (see Exhibits 13-14) and (2) high valuations of many PSU stocks (see Exhibit 15). The government owns more than 51% of many non-financial and financial PSUs (see Exhibit 16) and has been a reluctant seller in PSUs. It has consistently missed its divestment targets (see Exhibit 17) in the past few years. The sharp increase in dividends from the RBI has compensated for lower divestment revenues in FY2024-25, but FY2026-27E may see higher fiscal pressures, given the large GST rate cuts from September 2025.

#### PEs have every incentive to sell

We expect PE investors to sell at the 'right' valuations, as it is a straightforward business proposition for them. They hold substantial stakes in many listed companies (see Exhibit 18 for the total quantum of holdings by PEs, broken down by the top-20 positions of PEs by value), which will be sold eventually. We note that PE investors have sold large amounts of their stakes in companies through IPOs and secondary offerings (block deals) in the past few years, which suggests they find current market and stock valuations sufficiently attractive (high) to exit part of their positions.

#### Promoters can look to sell if the offer is tempting enough

We expect promoters (domestic and foreign) to opportunistically sell a portion of their holdings in companies. We note that promoters have been increasingly monetizing their holdings through secondary market or strategic transactions (see Exhibit 19)—the reasons may vary (diversification, generation change), but high valuations may help overcome 'ownership' hurdles. We wonder if promoters of Indian companies will increasingly treat their ownership in companies as investments and be willing to sell an even larger portion of their companies purely on commercial logic.

| Key estimates summary |       |       |       |
|-----------------------|-------|-------|-------|
|                       | 2026E | 2027E | 2028E |
| Nifty estimates       |       |       |       |
| Earnings growth (%)   | 7.9   | 17.8  | 14.7  |
| Nifty EPS (Rs)        | 1,075 | 1,268 | 1,455 |
| Nifty P/E (X)         | 24.2  | 20.5  | 17.8  |
| Macro data            |       |       |       |
| Real GDP (%)          | 7.8   | 6.5   | 6.5   |
| Avg CPI inflation (%) | 2.1   | 4.1   | 4.0   |
|                       |       |       |       |

Source: CEIC, Kotak Institutional Equities estimates

#### **Ouick Numbers**

US\$25 bn of IPOs and QIPs in CYTD25 and US\$35 bn in CY2024

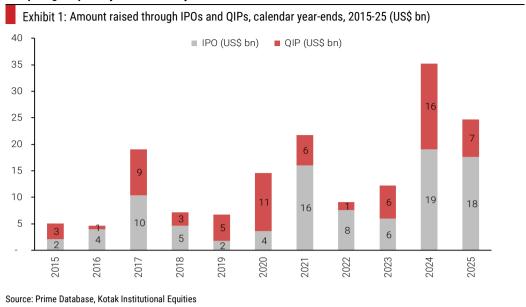
Promoters have sold almost US\$40 bn of stock over CY2023-CYTD25, US\$14.2 bn in CYTD25

The government sold US\$3.4 bn of stock over FY2024-FYTD26-US\$0.8 bn in FYTD26

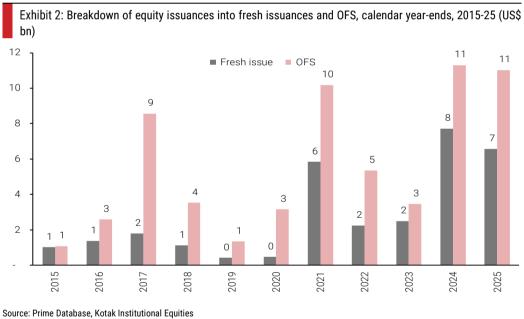
Full sector coverage on KINSITE



#### Sharp surge in primary market activity with US\$25 bn of IPO and QIP issuances in CYTD25



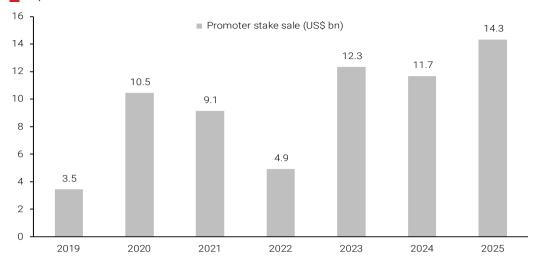
## IPOs have seen higher shares of OFS versus fresh capital issue





#### Sharp increase in selling by promoters in recent years

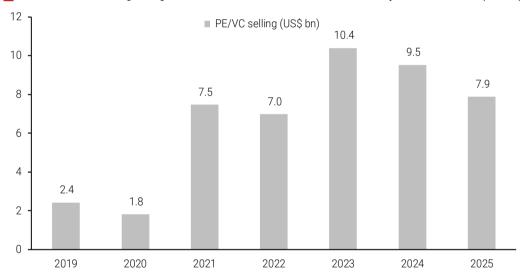
Exhibit 3: Promoter selling through bulk/block deals in NSE-500 stocks, calendar year-ends, 2019-25 (US\$ bn)



Source: Prime Database, Kotak Institutional Equities

## Sharp increase in PE/VC selling in recent years

Exhibit 4: PE/VC selling through bulk/block deals in NSE-500 stocks, calendar year-ends, 2019-25 (US\$ bn)



Notes:

(a) In cases where PE/VC firms are part of the promoter group, it is reflected in both promoter exits and PE/VC exits.

Source: Prime Database, Kotak Institutional Equities





#### Most large-cap. consumption stocks are trading at expensive valuations

Exhibit 5: 12-m forward P/E multiple of large-cap. consumption stocks in KIE universe, March fiscal year-ends, 2011-26E

|                           |                             |        |        |        |        |        |        | 12-m   | forward F | P/E multip | le (X) |        |        |        |        |        |         |
|---------------------------|-----------------------------|--------|--------|--------|--------|--------|--------|--------|-----------|------------|--------|--------|--------|--------|--------|--------|---------|
| Company                   | Sector                      | Mar-11 | Mar-12 | Mar-13 | Mar-14 | Mar-15 | Mar-16 | Mar-17 | Mar-18    | Mar-19     | Mar-20 | Mar-21 | Mar-22 | Mar-23 | Mar-24 | Mar-25 | Current |
| Bajaj Auto                | Automobiles & Components    | 14     | 14     | 14     | 16     | 15     | 16     | 18     | 17        | 17         | 12     | 19     | 18     | 17     | 30     | 22     | 24      |
| Eicher Motors             | Automobiles & Components    | 15     | 14     | 16     | 24     | 38     | 33     | 33     | 29        | 21         | 17     | 29     | 25     | 23     | 25     | 29     | 32      |
| Hero Motocorp             | Automobiles & Components    | 14     | 15     | 14     | 16     | 16     | 17     | 17     | 18        | 13         | 10     | 16     | 14     | 13     | 20     | 15     | 22      |
| Mahindra & Mahindra       | Automobiles & Components    | 14     | 14     | 14     | 15     | 19     | 18     | 20     | 19        | 15         | 9      | 20     | 18     | 16     | 21     | 23     | 27      |
| Maruti Suzuki             | Automobiles & Components    | 14     | 16     | 13     | 17     | 21     | 18     | 22     | 26        | 23         | 18     | 28     | 30     | 23     | 28     | 22     | 28      |
| Samvardhana Motherson     | Automobiles & Components    | 17     | 13     | 14     | 19     | 28     | 21     | 25     | 25        | 19         | 11     | 25     | 22     | 15     | 20     | 20     | 26      |
| TVS Motor                 | Automobiles & Components    | 11     | 7      | 7      | 15     | 22     | 23     | 28     | 30        | 23         | 19     | 32     | 24     | 27     | 40     | 35     | 42      |
| Asian Paints              | Commodity Chemicals         | 23     | 27     | 33     | 36     | 38     | 38     | 45     | 44        | 51         | 48     | 64     | 65     | 54     | 48     | 49     | 56      |
| Berger Paints             | Commodity Chemicals         | 17     | 17     | 25     | 27     | 36     | 35     | 45     | 44        | 49         | 58     | 81     | 61     | 49     | 52     | 47     | 48      |
| Ambuja Cements            | Construction Materials      | 18     | 18     | 14     | 24     | 23     | 29     | 34     | 29        | 26         | 16     | 25     | 20     | 26     | 38     | 31     | 31      |
| Shree Cement              | Construction Materials      | NA     | NA     | 14     | 22     | 46     | 34     | 36     | 31        | 37         | 34     | 44     | 32     | 41     | 34     | 57     | 42      |
| UltraTech Cement          | Construction Materials      | 18     | 18     | 16     | 24     | 23     | 28     | 34     | 31        | 32         | 20     | 32     | 26     | 30     | 31     | 37     | 33      |
| Havells India             | Consumer Durables & Apparel | 13     | 16     | 16     | 20     | 31     | 32     | 42     | 36        | 46         | 32     | 56     | 49     | 49     | 59     | 52     | 48      |
| Polycab                   | Consumer Durables & Apparel | NA        | NA         | 13     | 22     | 31     | 30     | 39     | 33     | 36      |
| Britannia Industries      | Consumer Staples            | 21     | 28     | 24     | 23     | 39     | 33     | 39     | 49        | 53         | 41     | 45     | 41     | 47     | 49     | 50     | 51      |
| Colgate-Palmolive (India) | Consumer Staples            | 24     | 30     | 28     | 32     | 40     | 32     | 40     | 38        | 40         | 37     | 41     | 38     | 36     | 52     | 42     | 40      |
| Dabur India               | Consumer Staples            | 23     | 24     | 26     | 29     | 35     | 30     | 33     | 36        | 40         | 43     | 48     | 44     | 44     | 41     | 43     | 43      |
| Godrej Consumer Products  | Consumer Staples            | 20     | 22     | 30     | 31     | 31     | 35     | 37     | 43        | 38         | 29     | 39     | 36     | 45     | 52     | 49     | 46      |
| Hindustan Unilever        | Consumer Staples            | 26     | 29     | 28     | 33     | 40     | 39     | 41     | 47        | 50         | 56     | 58     | 47     | 52     | 46     | 47     | 48      |
| Marico                    | Consumer Staples            | 24     | 26     | 27     | 25     | 35     | 37     | 41     | 42        | 39         | 31     | 40     | 43     | 40     | 39     | 46     | 47      |
| Nestle India              | Consumer Staples            | 35     | 37     | 34     | 35     | 44     | 41     | 47     | 50        | 51         | 63     | 65     | 62     | 63     | 72     | 62     | 64      |
| Tata Consumer Products    | Consumer Staples            | 14     | 18     | 17     | 18     | 19     | 16     | 18     | 26        | 23         | 31     | 50     | 53     | 46     | 61     | 56     | 59      |
| Varun Beverages           | Consumer Staples            | NA     | NA     | NA     | NA     | NA     | NA     | 32     | 36        | 42         | 28     | 36     | 39     | 45     | 67     | 52     | 45      |
| United Spirits            | Consumer Staples            | 22     | 16     | 37     | 59     | 90     | 57     | 53     | 58        | 43         | 33     | 41     | 53     | 48     | 57     | 58     | 54      |
| Apollo Hospitals          | Health Care Services        | 25     | 29     | 30     | 31     | 43     | 41     | 40     | 41        | 43         | 33     | 59     | 54     | 50     | 61     | 49     | 46      |
| Avenue Supermarts         | Retailing                   | NA     | NA     | NA     | NA     | NA     | NA     | 54     | 77        | 73         | 78     | 90     | 100    | 71     | 86     | 75     | 72      |
| Titan Company             | Retailing                   | 30     | 28     | 25     | 28     | 33     | 31     | 41     | 56        | 54         | 44     | 68     | 75     | 57     | 74     | 56     | 62      |
| Trent                     | Retailing                   | NA     | 45     | 43     | 36     | 40     | 27     | 44     | 56        | 53         | 59     | 169    | 112    | 79     | 109    | 88     | 69      |
| Pidilite Industries       | Specialty Chemicals         | 21     | 22     | 27     | 26     | 42     | 34     | 37     | 43        | 54         | 49     | 64     | 74     | 62     | 69     | 60     | 57      |

Source: FactSet, Kotak Institutional Equities

## Most mid-cap. consumption stocks are trading at expensive valuations

Exhibit 6: 12-m forward P/E multiples of mid-cap. consumption stocks in KIE universe, March fiscal year-ends, 2011-26E

|                           |                             |        |        |        |        |        |        | 12-m   | forward F | P/E multip | le (X) |        |        |        |        |        |         |
|---------------------------|-----------------------------|--------|--------|--------|--------|--------|--------|--------|-----------|------------|--------|--------|--------|--------|--------|--------|---------|
| Company                   | Sector                      | Mar-11 | Mar-12 | Mar-13 | Mar-14 | Mar-15 | Mar-16 | Mar-17 | Mar-18    | Mar-19     | Mar-20 | Mar-21 | Mar-22 | Mar-23 | Mar-24 | Mar-25 | Current |
| Balkrishna Industries     | Automobiles & Components    | 6      | 8      | 7      | 9      | 11     | 11     | 17     | 21        | 20         | 15     | 26     | 24     | 24     | 27     | 25     | 26      |
| Exide Industries          | Automobiles & Components    | 17     | 19     | 17     | 19     | 21     | 18     | 24     | 22        | 20         | 12     | 17     | 13     | 14     | 20     | 24     | 24      |
| Schaeffler India          | Automobiles & Components    | 11     | 14     | 12     | 17     | 31     | 27     | 31     | 29        | 30         | 25     | 35     | 37     | 42     | 41     | 45     | 45      |
| SKF                       | Automobiles & Components    | 15     | 15     | 14     | 19     | 28     | 26     | 28     | 26        | 27         | 18     | 30     | 35     | 32     | 33     | 31     | 34      |
| Timken                    | Automobiles & Components    | NA     | NA     | NA     | NA     | 40     | 24     | 31     | 34        | 29         | 23     | 39     | 44     | 41     | 49     | 42     | 45      |
| Indigo Paints             | Commodity Chemicals         | NA        | NA         | NA     | 93     | 47     | 32     | 33     | 28     | 33      |
| Kansai Nerolac            | Commodity Chemicals         | 20     | 19     | 26     | 24     | 31     | 36     | 38     | 43        | 41         | 32     | 47     | 37     | 30     | 27     | 26     | 24      |
| Crompton Greaves Consumer | Consumer Durables & Apparel | NA     | NA     | NA     | NA     | NA     | NA     | 39     | 36        | 31         | 24     | 40     | 33     | 29     | 29     | 33     | 26      |
| Page Industries           | Consumer Durables & Apparel | 24     | 26     | 26     | 36     | 58     | 46     | 48     | 59        | 54         | 40     | 64     | 72     | 53     | 51     | 58     | 48      |
| Voltas                    | Consumer Durables & Apparel | 14     | 13     | 9      | 20     | 24     | 23     | 28     | 31        | 32         | 23     | 44     | 51     | 41     | 49     | 45     | 48      |
| Whirlpool                 | Consumer Durables & Apparel | NA     | 15     | 14     | 21     | 34     | 28     | 41     | 43        | 38         | 35     | 46     | 42     | 44     | 45     | 29     | 23      |
| United Breweries          | Consumer Staples            | 47     | 54     | 58     | 68     | 63     | 51     | 51     | 51        | 52         | 35     | 51     | 55     | 56     | 64     | 67     | 65      |
| Aster DM Healthcare       | Health Care Services        | NA        | 22         | 10     | 16     | 16     | 17     | 31     | 54     | 56      |
| Dr Lal Pathlabs           | Health Care Services        | NA     | NA     | NA     | NA     | NA     | 53     | 39     | 35        | 36         | 38     | 67     | 57     | 44     | 45     | 41     | 42      |
| Max Healthcare            | Health Care Services        | NA        | NA         | NA     | 35     | 34     | 34     | 51     | 58     | 51      |
| Metropolis Healthcare     | Health Care Services        | NA        | NA         | 33     | 50     | 41     | 34     | 49     | 38     | 40      |
| Narayana Hrudayalaya      | Health Care Services        | NA     | NA     | NA     | NA     | NA     | 136    | 47     | 44        | 37         | 34     | 39     | 39     | 26     | 31     | 38     | 34      |
| Chalet Hotels             | Hotels & Restaurants        | NA        | NA         | NA     | NA     | 146    | 29     | 45     | 37     | 30      |
| Devyani International     | Hotels & Restaurants        | NA        | NA         | NA     | NA     | 89     | 53     | 86     | 104    | 187     |
| Indian Hotels             | Hotels & Restaurants        | 26     | 23     | 39     | 48     | 66     | 67     | 47     | 51        | 54         | 28     | 100    | 70     | 40     | 51     | 53     | 45      |
| Jubilant Foodworks        | Hotels & Restaurants        | 36     | 48     | 41     | 40     | 54     | 52     | 54     | 58        | 48         | 45     | 75     | 58     | 51     | 69     | 102    | 82      |
| Lemon Tree Hotels         | Hotels & Restaurants        | NA        | 64         | 33     | NA     | 173    | 39     | 36     | 36     | 40      |
| Sapphire Foods            | Hotels & Restaurants        | NA        | NA         | NA     | NA     | 106    | 54     | 88     | 103    | 159     |
| Westlife Foodworld        | Hotels & Restaurants        | NA     | NA     | NA     | 119    | 264    | 139    | 120    | 107       | 69         | 49     | 113    | 94     | 67     | 91     | 135    | 194     |

Source: FactSet, Kotak Institutional Equities



#### Most investment stocks are trading at expensive valuations

Exhibit 7: 12-m forward P/E multiple of investment stocks in KIE universe, March fiscal year-ends, 2011-26E

Mar-11 Mar-12 Mar-13 Mar-14 Mar-15 Mar-16 Mar-17 Mar-18 Mar-19 Mar-20 Mar-21 Mar-22 Mar-23 Mar-24 Mar-25 Current Capital Goods Bharat Electronics Capital Goods BHFI Capital Goods Carborundum Universal Capital Goods Cochin Shipyard Capital Goods NA NA Cummins India Capital Goods IRB Infrastructure Capital Goods Capital Goods Kalpataru Projects L&T Capital Goods Siemens Capital Goods Thermay Capital Goods Amber Enterprises Electronic Manufacturing Services NA Avalon Technologies Electronic Manufacturing Services Electronic Manufacturing Services NA Cvient DLM NA Dixon Technologies Electronic Manufacturing Services NA NA NA NΑ NΑ NΑ NΑ Electronic Manufacturing Services NA Syrma SGS Technology Electronic Manufacturing Services NA NA NA 

Source: FactSet, Kotak Institutional Equities

# Tier-1 banks are fairly valued in general and expensive in a few cases; tier-2 and tier-3 banks and NBFCs are trading at attractive valuations

Exhibit 8: 12-m forward P/B multiple of banks in KIE universe, March fiscal year-ends, 2011-26E

|                            |        |        |        |        |        |        |        | 12-m   | forward P/E | 3 multiple (X) |        |        |        |        |        |        |         |
|----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|----------------|--------|--------|--------|--------|--------|--------|---------|
| Company                    | Sector | Mar-11 | Mar-12 | Mar-13 | Mar-14 | Mar-15 | Mar-16 | Mar-17 | Mar-18      | Mar-19         | Mar-20 | Mar-21 | Mar-22 | Mar-23 | Mar-24 | Mar-25 | Current |
| AU Small Finance Bank      | Banks  | NA     | 7.0         | 4.6            | 3.0    | 5.9    | 4.6    | 3.1    | 2.6    | 2.1    | 3.4     |
| Axis Bank                  | Banks  | 2.6    | 1.8    | 1.7    | 1.6    | 2.6    | 1.8    | 2.1    | 1.9         | 2.7            | 1.1    | 1.9    | 1.9    | 1.8    | 1.9    | 1.7    | 1.8     |
| Bandhan Bank               | Banks  | NA     | 5.2         | 4.9            | 1.7    | 2.7    | 2.6    | 1.4    | 1.2    | 0.9    | 0.8     |
| Bank of Baroda             | Banks  | 1.7    | 1.1    | 0.8    | 0.9    | 0.9    | 1.0    | 1.2    | 0.9         | 0.9            | 0.4    | 0.5    | 0.7    | 0.8    | 1.1    | 0.9    | 1.0     |
| Canara Bank                | Banks  | 1.3    | 0.9    | 0.7    | 0.5    | 0.6    | 0.5    | 0.9    | 0.9         | 1.3            | 0.2    | 0.6    | 0.6    | 0.7    | 1.2    | 0.8    | 1.1     |
| City Union Bank            | Banks  | 1.5    | 1.4    | 1.4    | 1.3    | 2.0    | 1.7    | 2.3    | 2.6         | 2.8            | 1.6    | 1.9    | 1.4    | 1.2    | 1.1    | 1.2    | 1.7     |
| DCB Bank                   | Banks  | 1.3    | 1.3    | 1.0    | 1.2    | 1.9    | 1.2    | 2.2    | 1.8         | 2.0            | 0.8    | 0.9    | 0.6    | 0.7    | 0.7    | 0.6    | 0.9     |
| Equitas Small Finance Bank | Banks  | NA          | NA             | NA     | 1.8    | 1.4    | 1.5    | 1.6    | 0.9    | 1.1     |
| Federal Bank               | Banks  | 1.3    | 1.2    | 1.2    | 1.1    | 1.3    | 0.9    | 1.7    | 1.4         | 1.4            | 0.5    | NA     | NA     | NA     | 1.1    | 1.3    | 1.6     |
| HDFC Bank                  | Banks  | 3.8    | 3.5    | 3.5    | 3.5    | 3.6    | 3.2    | 3.8    | 3.8         | 3.8            | 2.5    | 3.6    | 3.0    | 2.8    | 2.2    | 2.6    | 2.6     |
| ICICI Bank                 | Banks  | 2.2    | 1.6    | 1.7    | 1.8    | 2.1    | 1.5    | 1.8    | 1.7         | 2.3            | 1.7    | 2.5    | 2.7    | 2.7    | 2.9    | 3.0    | 2.7     |
| Indusind Bank              | Banks  | 2.8    | 2.8    | 2.5    | 2.6    | 3.8    | 2.9    | 3.7    | 4.0         | 3.4            | 0.6    | 1.6    | 1.4    | 1.3    | 1.7    | 0.7    | 1.0     |
| Karur Vysya Bank           | Banks  | 1.7    | 1.3    | 1.4    | 1.1    | 1.5    | 1.1    | 1.4    | 1.3         | 1.0            | 0.3    | 0.7    | 0.5    | 0.9    | 1.3    | 1.3    | 1.5     |
| Punjab National Bank       | Banks  | 1.6    | 1.1    | 0.7    | 0.8    | 0.7    | 0.6    | 1.0    | 0.6         | 1.0            | 0.4    | 0.5    | 0.4    | 0.6    | 1.3    | 0.8    | 0.9     |
| State Bank of India        | Banks  | 1.9    | 1.7    | 1.4    | 1.3    | 1.6    | 1.2    | 1.5    | 1.2         | 1.4            | 0.8    | 1.3    | 1.5    | 1.3    | 1.7    | 1.5    | 1.6     |
| Ujjivan Small Finance Bank | Banks  | NA          | NA             | 1.4    | 1.6    | 0.9    | 1.0    | 1.4    | 1.0    | 1.4     |
| Utkarsh Small Finance Bank | Banks  | NA          | NA             | NA     | NA     | NA     | NA     | 1.4    | 0.9    | 0.8     |
| Union Bank                 | Banks  | 1.4    | 0.9    | 0.8    | 0.5    | 0.6    | 0.6    | 0.7    | 0.5         | 0.6            | 0.3    | 0.5    | 0.4    | 0.6    | 1.1    | 0.8    | 0.9     |
| Yes Bank                   | Banks  | 2.3    | 2.2    | 2.0    | 1.7    | 2.5    | 2.2    | 3.1    | 2.4         | 1.9            | 0.5    | 1.2    | 0.9    | 1.0    | 1.5    | 1.0    | 1.3     |
|                            |        |        |        |        |        |        |        |        |             |                |        |        |        |        |        |        |         |

Source: FactSet, Kotak Institutional Equities



#### NBFCs are trading at fair valuations

## Exhibit 9: 12-m forward P/B multiples of financial stocks in KIE universe, March fiscal year-ends, 2011-26E

| Company                       | Sector                 | Mar-11 | Mar-12 | Mar-13 | Mar-14 | Mar-15 | Mar-16 | Mar-17 | Mar-18 | Mar-19 | Mar-20 | Mar-21 | Mar-22 | Mar-23 | Mar-24 | Mar-25 | Current |
|-------------------------------|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| 12-m forward P/B multiple (X) |                        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |         |
| Aadhar Housing Finance        | Diversified Financials | NA     | 2.5    | 2.5     |
| Aavas Financiers              | Diversified Financials | NA     | 4.7    | 3.9    | 7.0    | 6.4    | 3.4    | 2.4    | 3.3    | 2.2     |
| Aptus Value Housing Finance   | Diversified Financials | NA     | 5.2    | 3.1    | 3.6    | 3.0    | 2.6     |
| Bajaj Finance                 | Diversified Financials | 1.6    | 1.4    | 1.5    | 1.9    | 3.5    | 4.2    | 5.7    | 5.3    | 7.3    | 3.4    | 7.1    | 8.4    | 5.2    | 5.0    | 5.0    | 5.0     |
| Bajaj Housing Finance         | Diversified Financials | NA     | 4.4    | 3.2     |
| Cholamandalam                 | Diversified Financials | 1.6    | 1.6    | 1.8    | 1.6    | 2.6    | 2.8    | 3.2    | 3.8    | 3.2    | 1.3    | 4.1    | 4.5    | 3.9    | 4.3    | 4.5    | 4.5     |
| Five Star Business Finance    | Diversified Financials | NA     | 3.4    | 3.5    | 2.9    | 2.1     |
| Home First Finance            | Diversified Financials | NA     | 2.7    | 3.9    | 3.2    | 3.3    | 3.0    | 2.6     |
| India Shelter                 | Diversified Financials | NA     | 2.5    | 2.8    | 2.6     |
| L&T Finance                   | Diversified Financials | NA     | 1.6    | 2.1    | 1.8    | 1.4    | 1.5    | 2.6    | 2.8    | 2.0    | 0.6    | 1.2    | 0.9    | 0.9    | 1.6    | 1.4    | 2.6     |
| LIC Housing Finance           | Diversified Financials | 2.2    | 2.1    | 1.5    | 1.4    | 2.3    | 2.3    | 2.5    | 1.9    | 1.6    | 0.6    | 1.0    | 0.8    | 0.7    | 1.0    | 0.8    | 0.7     |
| Mahindra & Mahindra Financial | Diversified Financials | 2.7    | 2.0    | 2.2    | 2.5    | 2.3    | 2.2    | 2.7    | 3.1    | 2.3    | 0.8    | 1.6    | 1.2    | 1.6    | 1.7    | 1.6    | 1.9     |
| Muthoot Finance               | Diversified Financials | NA     | 1.1    | 1.3    | 1.4    | 1.5    | 1.2    | 2.1    | 1.9    | 2.4    | 1.7    | 2.7    | 2.5    | 1.6    | 2.1    | 2.9    | 3.7     |
| SBFC                          | Diversified Financials | NA     | 3.0    | 2.8    | 2.9     |
| Shriram Finance               | Diversified Financials | 3.0    | 1.9    | 1.8    | 1.8    | 2.4    | 2.0    | 2.0    | 2.3    | 1.7    | 0.7    | 1.6    | 1.1    | 1.0    | 1.6    | 2.0    | 2.3     |
| 12-m forward P/E multiple (X) |                        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |         |
| 360 One                       | Capital Markets        | NA     | 23     | 26     | 23     | 20     | 27     | 31     | 32      |
| ABSL AMC                      | Capital Markets        | NA     | 22     | 13     | 18     | 19     | 18      |
| CAMS                          | Capital Markets        | NA     | 37     | 34     | 29     | 35     | 36     | 34      |
| CRISIL                        | Capital Markets        | 20     | 27     | 22     | 31     | 41     | 37     | 33     | 36     | 25     | 22     | 34     | 45     | 40     | 50     | 38     | 35      |
| HDFC AMC                      | Capital Markets        | NA     | 34     | 31     | 41     | 29     | 23     | 38     | 31     | 34      |
| ICRA                          | Capital Markets        | 16     | 18     | 16     | 24     | 41     | 39     | 45     | 34     | 22     | 20     | 36     | 32     | 27     | 31     | 27     | 27      |
| Kfin Technologies             | Capital Markets        | NA     | 25     | 36     | 44     | 41      |
| Nippon AMC                    | Capital Markets        | NA     | 25     | 24     | 24     | 34     | 26     | 17     | 27     | 25     | 31      |
| UTI AMC                       | Capital Markets        | NA     | 19     | 20     | 14     | 15     | 16     | 16      |

Source: FactSet, Kotak Institutional Equities

## Most outsourcing stocks are trading at higher multiples, compared with their pre-Covid levels

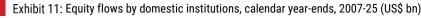
Exhibit 10: 12-m forward P/E multiples of outsourcing stocks in KIE universe, March fiscal year-ends, 2011-26E

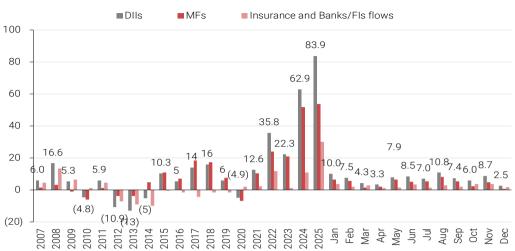
|                         |                     |        |        |        |        |        |        | 12-m   | forward F | P/E multip | le (X) |        |        |        |        |        |         |
|-------------------------|---------------------|--------|--------|--------|--------|--------|--------|--------|-----------|------------|--------|--------|--------|--------|--------|--------|---------|
| Company                 | Sector              | Mar-11 | Mar-12 | Mar-13 | Mar-14 | Mar-15 | Mar-16 | Mar-17 | Mar-18    | Mar-19     | Mar-20 | Mar-21 | Mar-22 | Mar-23 | Mar-24 | Mar-25 | Current |
| Coforge                 | IT Services         | 6      | 7      | 7      | 9      | 9      | 10     | 9      | 15        | 16         | 13     | 29     | 32     | 22     | 30     | 39     | 37      |
| Cyient                  | IT Services         | 10     | 8      | 8      | 11     | 14     | 12     | 12     | 17        | 14         | 5      | 16     | 18     | 16     | 25     | 17     | 18      |
| HCL Technologies        | IT Services         | 16     | 13     | 14     | 15     | 18     | 13     | 14     | 14        | 14         | 10     | 18     | 21     | 18     | 24     | 23     | 24      |
| Infosys                 | IT Services         | 22     | 17     | 16     | 15     | 19     | 18     | 15     | 16        | 18         | 15     | 26     | 30     | 21     | 23     | 22     | 22      |
| KPIT Technologies       | IT Services         | NA        | NA         | 4      | 20     | 48     | 52     | 53     | 39     | 37      |
| LTIMindtree             | IT Services         | NA     | NA     | NA     | NA     | NA     | NA     | 12     | 18        | 17         | 15     | 32     | 38     | 27     | 27     | 25     | 31      |
| L&T Technology Services | IT Services         | NA     | NA     | NA     | NA     | NA     | NA     | 16     | 23        | 21         | 14     | 31     | 46     | 28     | 38     | 31     | 31      |
| Mphasis                 | IT Services         | 10     | 11     | 10     | 11     | 11     | 13     | 14     | 17        | 15         | 10     | 23     | 36     | 18     | 25     | 25     | 26      |
| Persistent Systems      | IT Services         | 11     | 8      | 10     | 13     | 17     | 18     | 13     | 14        | 12         | 11     | 27     | 42     | 29     | 43     | 49     | 47      |
| Tata Elxsi              | IT Services         | NA     | NA     | 10     | 21     | 30     | 28     | 22     | 23        | 18         | 14     | 39     | 88     | 44     | 51     | 35     | 40      |
| Tata Technologies       | IT Services         | NA        | NA         | NA     | NA     | NA     | NA     | 50     | 35     | 33      |
| TCS                     | IT Services         | 23     | 18     | 20     | 19     | 20     | 18     | 17     | 19        | 22         | 20     | 30     | 31     | 24     | 28     | 24     | 22      |
| Tech Mahindra           | IT Services         | 11     | 10     | 11     | 13     | 15     | 13     | 12     | 16        | 14         | 11     | 16     | 21     | 16     | 23     | 23     | 23      |
| Wipro                   | IT Services         | 18     | 15     | 14     | 15     | 16     | 14     | 14     | 15        | 15         | 11     | 20     | 24     | 15     | 21     | 20     | 19      |
| Aurobindo Pharma        | Pharmaceuticals     | 9      | 7      | 7      | 12     | 18     | 17     | 14     | 12        | 15         | 8      | 15     | 12     | 12     | 17     | 15     | 16      |
| Cipla                   | Pharmaceuticals     | 21     | 18     | 18     | 19     | 30     | 20     | 24     | 20        | 22         | 18     | 24     | 25     | 20     | 27     | 23     | 24      |
| Divis Laboratories      | Pharmaceuticals     | 20     | 17     | 17     | 19     | 23     | 20     | 16     | 25        | 28         | 31     | 39     | 40     | 36     | 44     | 57     | 55      |
| Dr Reddy's Laboratories | Pharmaceuticals     | 19     | 18     | 17     | 18     | 23     | 20     | 21     | 19        | 21         | 21     | 24     | 21     | 18     | 19     | 16     | 22      |
| Emcure Pharmaceuticals  | Pharmaceuticals     | NA        | NA         | NA     | NA     | NA     | NA     | NA     | 23     | 25      |
| JB Chemicals & Pharma   | Pharmaceuticals     | NA     | NA     | NA     | 8      | 11     | 13     | 15     | NA        | 13         | 13     | 22     | 24     | 28     | 36     | 31     | 31      |
| Lupin                   | Pharmaceuticals     | 18     | 20     | 20     | 20     | 31     | 20     | 20     | 19        | 21         | 21     | 27     | 22     | 24     | 32     | 23     | 22      |
| Mankind Pharma          | Pharmaceuticals     | NA        | NA         | NA     | NA     | NA     | NA     | 41     | 43     | 37      |
| Sun Pharmaceuticals     | Pharmaceuticals     | 22     | 23     | 23     | 20     | 29     | 24     | 21     | 25        | 23         | 17     | 23     | 26     | 24     | 35     | 31     | 33      |
| Torrent Pharmaceuticals | Pharmaceuticals     | 14     | 13     | 12     | 15     | 22     | 17     | 21     | 22        | 30         | 29     | 30     | 32     | 33     | 43     | 43     | 46      |
| SRF                     | Specialty Chemicals | 3      | 3      | 5      | 7      | 14     | 14     | 15     | 16        | 18         | 16     | 24     | 38     | 29     | 37     | 48     | 38      |

Source: FactSet, Kotak Institutional Equities



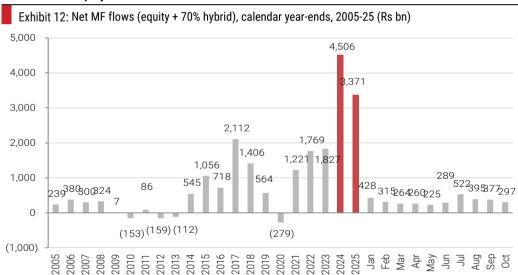
#### DIIs inflows at US\$84 bn in CYTD25





Source: Bloomberg, Kotak Institutional Equities

## MFs have seen equity inflows of Rs3.4 tn so far in CY2025



Source: AMFI, Kotak Institutional Equities



#### Tax revenue growth has been tepid in 7MFY26

Exhibit 13: Monthly tax receipts of the Indian government, March fiscal year-ends, 2025-26 (Rs bn)

|                           |        |        |        | Chg. ( | %)     | FYTD (A | pr-Oct) | Chg. (%) |
|---------------------------|--------|--------|--------|--------|--------|---------|---------|----------|
| Date                      | Oct-25 | Oct-24 | Sep-25 | yoy    | mom    | 2026    | 2025    | yoy      |
| Gross tax revenues        | 2,490  | 2,188  | 5,214  | 13.8   | (52)   | 21,144  | 20,326  | 4.0      |
| Direct taxes              | 1,301  | 937    | 3,916  | 39     | (67)   | 12,167  | 11,497  | 5.8      |
| Corporation tax           | 465    | 264    | 2,373  | 76     | (80)   | 5,131   | 4,879   | 5.2      |
| Income tax                | 786    | 619    | 1,500  | 27     | (48)   | 6,696   | 6,265   | 6.9      |
| Other taxes               | 50     | 54     | 43     | (6.5)  | 17     | 339     | 353     | (4.1)    |
| Indirect taxes            | 1,184  | 1,248  | 1,292  | (5.2)  | (8.4)  | 8,952   | 8,810   | 1.6      |
| Customs duty              | 217    | 192    | 240    | 13.4   | (9.6)  | 1,288   | 1,321   | (2.5)    |
| Excise duty               | 243    | 227    | 270    | 6.9    | (10.0) | 1,632   | 1,512   | 7.9      |
| Service tax               | (8.7)  | (0.1)  | (0.3)  | 12,300 | 3,000  | (11.4)  | 0.9     | (1,407)  |
| GST                       | 732    | 829    | 782    | (11.7) | (6.4)  | 6,043   | 5,976   | 1.1      |
| CGST                      | 869    | 804    | 762    | 8.1    | 14.0   | 5,536   | 5,216   | 6.1      |
| IGST                      | (210)  | (96)   | (92)   | (118)  | 128    | (298)   | (104)   | (185)    |
| Compensation cess         | 73     | 122    | 112    | (40)   | (35)   | 805     | 865     | (6.9)    |
| Net tax revenues          | 449    | 398    | 4,190  | 12.9   | (89)   | 12,743  | 13,050  | (2.4)    |
| Non-tax revenues          | 230    | 421    | 257    | (45)   | (10.6) | 4,891   | 3,993   | 22       |
| Non-debt capital receipts | 23     | 42     | 28     | (45)   | (17)   | 371     | 188     | 97       |

Source: CEIC, Kotak Institutional Equities

## Front-loading of capex in 1HFY26 was offset by low growth in revenue expenditure

Exhibit 14: Monthly fiscal aggregates of the Indian government, March fiscal year-ends, 2025-26 (Rs bn)

|                     |        |        |         | Chg.   | (%)     | FYTD (A | pr-Oct) | Chg. (%) |
|---------------------|--------|--------|---------|--------|---------|---------|---------|----------|
| Date                | Oct-25 | Oct-24 | Sep-25  | yoy    | mom     | 2026    | 2025    | yoy      |
| Total receipts      | 703    | 861    | 4,475   | (18)   | (84)    | 18,005  | 17,231  | 4.5      |
| Total expenditure   | 3,223  | 3,624  | 4,225   | (11.1) | (24)    | 26,256  | 24,739  | 6.1      |
| Revenue expenditure | 2,853  | 3,108  | 2,733   | (8.2)  | 4.4     | 20,079  | 20,074  | 0.0      |
| Capital expenditure | 370    | 516    | 1,492   | (28)   | (75)    | 6,177   | 4,665   | 32       |
| Fiscal deficit      | 2,520  | 2,763  | (250)   | (8.8)  | (1,107) | 8,251   | 7,508   | 9.9      |
| Revenue deficit     | 2,173  | 2,289  | (1,714) | (5.1)  | (227)   | 2,445   | 3,031   | (19)     |
| Primary deficit     | 1,565  | 1,950  | (745)   | (20)   | (310)   | 1,514   | 1,545   | (2.0)    |

Source: CEIC, Kotak Institutional Equities



#### Several PSUs trade at extremely high market caps relative to their profits, net worth or assets

Exhibit 15: Market cap. of select non-financial PSU companies versus their fundamentals, March fiscal year-ends, 2024-25 (Rs bn)

|                                       | Market cap. |          |     | 2024 (Rs     | bn) |           |             |          |     | 2025 (Rs bn) |     |           |
|---------------------------------------|-------------|----------|-----|--------------|-----|-----------|-------------|----------|-----|--------------|-----|-----------|
| Company                               | (Rs bn)     | Revenues | PBT | Other income | PAT | Net worth | Gross block | Revenues | PBT | Other income | PAT | Net worth |
| Bharat Dynamics                       | 523         | 24       | 8   | 4            | 6   | 36        | 15          | 33       | 7   | 4            | 5   | 40        |
| BHEL                                  | 965         | 239      | 2   | 6            | 3   | 249       | 73          | 283      | 7   | 5            | 5   | 247       |
| Cochin Shipyard                       | 426         | 38       | 11  | 3            | 8   | 50        | 14          | 48       | 11  | 4            | 8   | 56        |
| Fertilizers & Chemicals Travancore    | 525         | 51       | 0   | 2            | 4   | 13        | 10          | 41       | 1   | 2            | 0   | 14        |
| Garden Reach Shipbuilders & Engineers | 280         | 36       | 5   | 3            | 4   | 14        | 7           | 51       | 7   | 3            | 5   | 21        |
| Hindustan Aeronautics                 | 2,878       | 304      | 102 | 19           | 76  | 290       | 159         | 310      | 109 | 26           | 84  | 350       |
| Hindustan Copper                      | 351         | 17       | 4   | 1            | 3   | 23        | 159         | 21       | 6   | 1            | 5   | 27        |
| HUDCO                                 | 427         | 78       | 28  | 2            | 21  | 166       | 159         | 103      | 36  | 0            | 27  | 180       |
| IRFC                                  | 1,485       | 266      | 64  | 0            | 64  | 492       | 1           | 272      | 65  | 0            | 65  | 527       |
| Ircon International                   | 143         | 125      | 102 | 19           | 9   | 59        | 159         | 108      | 9   | 4            | 7   | 63        |
| IREDA                                 | 378         | 49       | 17  | 0            | 13  | 86        | 5           | 67       | 21  | 0            | 17  | 103       |
| ITI                                   | 293         | 13       | (6) | 0            | (6) | 17        | 30          | 36       | (2) | 1            | (2) | 16        |
| KIOCL                                 | 202         | 19       | (1) | 1            | (1) | 19        | 11          | 6        | (2) | 1            | (2) | 17        |
| Mazagon Dock                          | 1,004       | 95       | 24  | 11           | 19  | 56        | 14          | 114      | 31  | 11           | 24  | 79        |
| NBCC                                  | 292         | 103      | 6   | 2            | 5   | 22        | 2           | 120      | 8   | 2            | 6   | 25        |
| NHPC                                  | 768         | 96       | 50  | 18           | 36  | 387       | 338         | 104      | 48  | 16           | 30  | 397       |
| NLC India                             | 332         | 130      | 29  | 20           | 19  | 165       | 368         | 153      | 37  | 17           | 26  | 187       |
| Rail Vikas Nigam                      | 652         | 219      | 21  | 13           | 16  | 87        | 6           | 199      | 17  | 11           | 13  | 96        |
| Railtel                               | 104         | 26       | 3   | 1            | 2   | 18        | 26          | 35       | 4   | 1            | 3   | 20        |
| SJVN                                  | 290         | 26       | 12  | 4            | 9   | 141       | 151         | 31       | 11  | 3            | 8   | 142       |

Source: Bloomberg, Capitaline, FactSet, Kotak Institutional Equities



## Government can raise around Rs20 tn if it was to sell its entire holding in non-financials PSUs

Exhibit 16: List of PSUs with more than 51% government holding (sorted on market cap.)

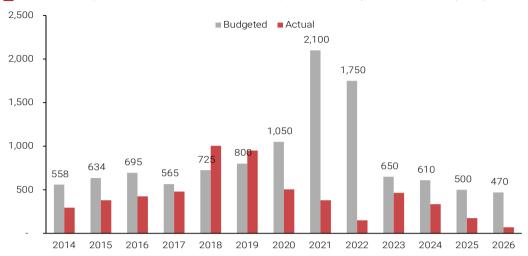
| Name  | _                                     | Market           | Сар.      | Govt holding | Stake            | sale      |
|---|---------------------------------------|------------------|-----------|--------------|------------------|-----------|
| NFPC  |                                       | (Rs bn)          | (US\$ bn) | (%)          | Entire           | up to 51% |
| DNDC  |                                       |                  |           |              |                  |           |
| Hindustan Aeronautics   |                                       |                  |           |              | -                | 3         |
| Bharat Electronics  |                                       |                  |           |              |                  | 238       |
| Power Grid Corp.   2,460   27   |                                       |                  |           |              |                  | 594       |
| Coal Incide         2,338         26         63,1         1,476         28           IOCL         2,302         26         51,5         1,185         1           BPCL         1,540         17         53,0         816         3           GAIL (India)         1,104         12         51,5         569         0           Mazagon Dock         1,04         11         61,2         609         11           NHPC         768         9         67,4         518         12           NMC         658         7         60.8         400         6           India         654         7         60.8         400         6           India         654         7         66,7         370         3         3           ReITC         536         6         624         334         6         6         24         344         6           SAIL         533         6         650         347         7         7         28         475         14         6           SAIL         533         6         650         347         7         7         28         475         14         6   |                                       | 2,847            | 32        | 51.1         | 1,456            | 4         |
| Incident   1,540  | Power Grid Corp.                      | 2,460            | 27        | 51.3         | 1,263            | 8         |
| BPCL  |                                       |                  |           |              | 1,476            | 284       |
| Mazagon Dock  |                                       | 2,302            | 26        | 51.5         | 1,185            | 12        |
| Mazagon Dock   1,004  | BPCL                                  | 1,540            | 17        | 53.0         | 816              | 30        |
| BHEL   965  |                                       | 1,104            | 12        | 51.5         | 569              | 6         |
| NHPC  | Mazagon Dock                          | 1,004            | 11        | 81.2         | 815              | 303       |
| NMDC OII India 658 7 56.7 370 3 OII India 654 7 56.7 370 3 OII India 654 7 56.7 370 3 OII India 652 7 72.8 475 14 IRCTC 536 6 62.4 334 6 CAL 1RCTC 536 6 62.4 334 6 OII India REAL 533 6 65.0 347 7 Fertilizers & Chemicals Travancore 525 6 90.0 473 22 OII Sharat Dynamics 523 6 74.9 392 12 OII Sharat Dynamics 523 74 6 74.9 392 17 OII 1 293 3 90.0 24.0 75 OII 1 293 3 | BHEL                                  | 965              | 11        | 63.2         | 609              | 117       |
| Oil India         654         7         56,7         370         3           Rail Vikas Nigam         652         7         72.8         475         14           IRCTC         536         6         62.4         334         6           SAIL         533         6         65.0         347         7           Fertillzers & Chemicals Travancore         525         6         90.0         473         20           Bharat Dynamics         523         6         74.9         392         12           National Aluminium Co.         488         5         51.3         250           Cochin Shipyard         426         5         67.9         289         7           Container Corp.         385         4         54.8         211         1         1         1         1         66.1         232         5         NLC India         332         4         72.2         240         77         1TI         293         3         90.0         264         11         1         1         181         8         3         8         11         1         1         1         1         1         1         1         1         1   | NHPC                                  | 768              |           | 67.4         | 518              | 126       |
| Rall Vikas Nigam  | NMDC                                  | 658              | 7         | 60.8         | 400              | 64        |
| RCTC  | Oil India                             | 654              | 7         | 56.7         | 370              | 37        |
| SAIL         533         6         650         347         7           Fertilizers & Chemicals Travancore         525         6         90.0         473         20           National Aluminium Co.         488         5         51.3         250           Cochin Shipyard         426         5         67.9         289         7           Container Corp.         385         4         54.8         211         1           Hindustan Copper         351         4         66.1         232         5           NLC India         332         4         72.2         240         7           ITI         293         3         90.0         264         111           NBCC         292         3         61.8         180         3           SJVN         290         3         81.9         237         8           Garden Reach Shipbuilders & Engineers         280         3         74.5         209         6           GMDC         156         2         74.0         116         3         3         74.5         209         6         6         6         5         2         74.0         116         3         7 <td>-</td> <td>652</td> <td>7</td> <td>72.8</td> <td>475</td> <td>142</td>   | -                                     | 652              | 7         | 72.8         | 475              | 142       |
| Fertilizers & Chemicals Travancore   \$25   | IRCTC                                 | 536              | 6         | 62.4         | 334              | 61        |
| Bharat Dynamics         523         6         74.9         392         12           National Aluminium Co.         488         5         51.3         250           Cochin Shipyard         426         5         67.9         289         7           Container Corp.         385         4         54.8         211         1           Hindustan Copper         351         4         66.1         232         5           NIC India         332         4         72.2         240         77           ITI         293         3         90.0         264         111           NBCC         292         3         61.8         180         3           SuVN         290         3         61.8         180         3           SuVN         290         3         74.5         209         6           KIOCL         202         2         99.0         200         6           KIOCL         126         74.0         116         3           IRCON International         143         2         55.2         93         2           BEML         140         2         54.0         76         1   | SAIL                                  | 533              | 6         | 65.0         | 347              | 75        |
| National Aluminium Co.   488  | Fertilizers & Chemicals Travancore    | 525              | 6         | 90.0         | 473              | 205       |
| Cochin Shipyard         426         5         67.9         289         7           Container Corp.         385         4         54.8         211         1           Hindustan Copper         351         4         66.1         232         5           NLC India         332         4         72.2         240         7           ITI         293         3         90.0         264         11           NBCC         292         3         61.8         180         3           SJVN         290         3         81.9         237         8           Garden Reach Shipbuilders & Engineers         280         3         74.5         209         6           KIOCL         202         2         99.0         200         9           GMDC         156         2         74.0         116         3           IRCON International         143         2         56.2         93         2           BEML         140         2         54.0         76            CPCL         137         2         51.9         71           NMDC Steel         118         1         6.8         72   | Bharat Dynamics                       | 523              | 6         | 74.9         | 392              | 125       |
| Container Corp.         385         4         54.8         211         1           Hindustan Copper         351         4         66.1         232         5           NLC India         332         4         72.2         240         7.7           ITI         293         3         90.0         264         11.           NBCC         292         3         61.8         180         3           SJVN         299         3         61.8         180         3           Garden Reach Shipbuilders & Engineers         280         3         74.5         209         66           KIOCL         202         2         99.0         200         9           GMDC         156         2         74.0         116         3           IRCON International         143         2         65.2         93         2           BEML         140         2         54.0         76         2           CPCL         137         2         51.9         71         1           MMDC Steel         118         1         6.8         72         1           Engineers India         111         1         72.8  | National Aluminium Co.                | 488              | 5         | 51.3         | 250              | 1         |
| Hindustan Copper   351  | Cochin Shipyard                       | 426              | 5         | 67.9         | 289              | 72        |
| NLC India   | Container Corp.                       | 385              | 4         | 54.8         | 211              | 15        |
| ITI   | Hindustan Copper                      | 351              | 4         | 66.1         | 232              | 53        |
| NBCC         292         3         61.8         180         3           SJVN         290         3         81.9         237         8           Garden Reach Shipbuilders & Engineers         280         3         74.5         209         6           KIOCL         202         2         99.0         200         9           GMDC         156         2         74.0         116         3           IRCON International         143         2         65.2         93         2           BEMI         140         2         54.0         76            CPCL         137         2         51.9         71         NMDC Steel         118         1         60.8         72         1           RITES         110         1         72.2         79         22         Shipping Corp.         106         1         63.8         67         1           Railtel Corp.         104         1         72.8         76         2         2         7         10         1         28.8         5         8         5         2         7         2         8         15         4         2         2         4 </td <td>NLC India</td> <td>332</td> <td>4</td> <td>72.2</td> <td>240</td> <td>70</td>   | NLC India                             | 332              | 4         | 72.2         | 240              | 70        |
| SJVN   290   3   81.9   237   88  | ITI                                   | 293              | 3         | 90.0         | 264              | 114       |
| Garden Reach Shipbuilders & Engineers         280         3         74.5         209         66           KIOCL         202         2         99.0         200         9           GMDC         156         2         74.0         116         3           IRCON International         143         2         65.2         93         2           BEML         140         2         54.0         76         76           CPCL         137         2         51.9         71         71           NMDC Steel         118         1         60.8         72         11           Engineers India         111         1         51.3         57         72           RITES         110         1         72.2         79         22           Shipping Corp.         106         1         63.8         67         11           Railtel Corp.         104         1         72.8         76         22           Total         33,421         371         20,359         3,31           Financial Psus         5         50         4,873         35           LiC         5,446         60         96.5         5,255   | NBCC                                  | 292              | 3         | 61.8         | 180              | 31        |
| KIOCL         202         2         99.0         200         9           GMDC         156         2         74.0         116         3           IRCON International         143         2         65.2         93         2           BEML         140         2         54.0         76         —           CPCL         137         2         51.9         71         —           NMDC Steel         118         1         60.8         72         11           IMDC Steel         111         1         51.3         57         —           RITES         110         1         72.2         79         22           Shipping Corp.         106         1         63.8         67         1           Railtel Corp.         104         1         72.8         76         22           Shipping Corp.         106         1         63.8         67         1           Railtel Corp.         104         1         72.8         76         22           Shipping Corp.         106         1         63.8         67         1           Saliping Corp.         106         0         0         5.5  | SJVN                                  | 290              | 3         | 81.9         | 237              | 89        |
| GMDC         156         2         74.0         116         3           IRCON International         143         2         65.2         93         2           BEML         140         2         54.0         76         2           CPCL         137         2         51.9         71           NMDC Steel         118         1         60.8         72         11           Engineers India         111         1         51.3         57         2           RITES         110         1         72.2         79         2           Shipping Corp.         106         1         63.8         67         17           Railtel Corp.         104         1         72.8         76         22           Total         33,421         371         20,359         3,31           Financial PSUs         5         106         1         72.8         76         22           State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,47           Bank of Baroda         1,499         17         64.0  | Garden Reach Shipbuilders & Engineers | 280              | 3         | 74.5         | 209              | 66        |
| IRCON International   143   2   65.2   93   22   BEML   140   2   54.0   76   | KIOCL                                 | 202              | 2         | 99.0         | 200              | 97        |
| BEML         140         2         54.0         76           CPCL         137         2         51.9         71           NMDC Steel         118         1         60.8         72         1           Engineers India         111         1         51.3         57         1           RITES         110         1         72.2         79         2           Shipping Corp.         106         1         63.8         67         1           Railtel Corp.         104         1         72.8         76         2           State Bank of India         8,851         371         20,359         3,31           Financial PSUs           State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,47           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,266 <td>GMDC</td> <td>156</td> <td>2</td> <td>74.0</td> <td>116</td> <td>36</td>   | GMDC                                  | 156              | 2         | 74.0         | 116              | 36        |
| CPCL         137         2         51.9         71           NMDC Steel         118         1         60.8         72         13           Engineers India         1111         1         51.3         57         12           Engineers India         1110         1         72.2         79         22           Shipping Corp.         106         1         63.8         67         17           Railtel Corp.         104         1         72.8         76         22           Total         33,421         371         20,359         3,31           Financial PSUs         State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,47           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148<  | IRCON International                   | 143              | 2         | 65.2         | 93               | 20        |
| NMDC Steel         118         1         60.8         72         11           Engineers India         111         1         51.3         57   | BEML                                  | 140              | 2         | 54.0         | 76               | 4         |
| Engineers India         111         1         51.3         57         1           RITES         110         1         72.2         79         2           Shipping Corp.         106         1         63.8         67         1           Railtel Corp.         104         1         72.8         76         2           Total         33,421         371         20,359         3,31           Financial PSUs           State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,47           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5   | CPCL                                  | 137              | 2         | 51.9         | 71               | 1         |
| RITES   | NMDC Steel                            | 118              | 1         | 60.8         | 72               | 12        |
| Shipping Corp.         106         1         63.8         67         1           Railtel Corp.         104         1         72.8         76         22           Total         33,421         371         20,359         3,31           Financial PSUs           State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,47*           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30 <t< td=""><td>Engineers India</td><td>111</td><td>1</td><td>51.3</td><td>57</td><td>0</td></t<>   | Engineers India                       | 111              | 1         | 51.3         | 57               | 0         |
| Railtel Corp.         104         1         72.8         76         2           Total         33,421         371         20,359         3,31           Financial PSUs           State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,47           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         300           GIC         663         7         82.4         547         20   | RITES                                 | 110              | 1         | 72.2         | 79               | 23        |
| Railtel Corp.         104         1         72.8         76         22           Total         33,421         371         20,359         3,31           Financial PSUs           State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,477           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         300           GIC         663         7         82.4         547         20   | Shipping Corp.                        | 106              | 1         | 63.8         | 67               | 13        |
| Total         33,421         371         20,359         3,31           Financial PSUs           State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,47           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           GIC         663         7         73.4         473         14           Bank   |                                       | 104              | 1         | 72.8         | 76               | 23        |
| Financial PSUs           State Bank of India         8,855         98         55.0         4,873         35           LIC         5,446         60         96.5         5,255         2,47           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         50           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         75.0         321   |                                       | 33,421           | 371       |              | 20,359           | 3,315     |
| LIC         5,446         60         96.5         5,255         2,476           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         56           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         99           HUDCO         427         5         75.0         321         10           IREDA         378   | Financial PSUs                        |                  |           |              |                  |           |
| LIC         5,446         60         96.5         5,255         2,476           Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         50           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         99           HUDCO         427         5         75.0         321         10           IREDA         378   | State Bank of India                   | 8,855            | 98        | 55.0         | 4,873            | 357       |
| Bank of Baroda         1,499         17         64.0         959         19           IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         9           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         7           UCO Bank         365 <t< td=""><td>LIC</td><td>5,446</td><td>60</td><td>96.5</td><td>5,255</td><td>2,478</td></t<>   | LIC                                   | 5,446            | 60        | 96.5         | 5,255            | 2,478     |
| IRFC         1,485         16         86.4         1,283         52           Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         9           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         7           UCO Bank         365         4         91.0         332         14           Central Bank of India         330   | Bank of Baroda                        |                  | 17        | 64.0         |                  | 194       |
| Punjab National Bank         1,354         15         70.1         949         25           Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         9           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         7           UCO Bank         365         4         91.0         332         14           Central Bank of India         330         4         89.3         295         12           New India Assurance         262 </td <td></td> <td></td> <td></td> <td>86.4</td> <td></td> <td>525</td>   |                                       |                  |           | 86.4         |                  | 525       |
| Canara Bank         1,326         15         62.9         834         15           Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         99           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         73           UCO Bank         365         4         91.0         332         14           Central Bank of India         330         4         89.3         295         12           New India Assurance         262         3         85.4         224         99           Punjab & Sind Bank         197  | Punjab National Bank                  |                  | 15        | 70.1         | 949              | 258       |
| Union Bank         1,148         13         74.8         858         27           PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         9           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         7           UCO Bank         365         4         91.0         332         14           Central Bank of India         330         4         89.3         295         12           New India Assurance         262         3         85.4         224         9           Punjab & Sind Bank         197         2         93.9         184         8           IFCI         130         1  |                                       |                  |           |              |                  | 158       |
| PFC         1,130         13         56.0         633         5           Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         9           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         7           UCO Bank         365         4         91.0         332         14           Central Bank of India         330         4         89.3         295         12           New India Assurance         262         3         85.4         224         9           Punjab & Sind Bank         197         2         93.9         184         8           IFCI         130         1         72.6         95         2           J&K Bank         112         1   |                                       |                  |           |              |                  | 273       |
| Indian Bank         1,069         12         73.8         790         24           Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         9           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         7           UCO Bank         365         4         91.0         332         14           Central Bank of India         330         4         89.3         295         12           New India Assurance         262         3         85.4         224         9           Punjab & Sind Bank         197         2         93.9         184         8           IFCI         130         1         72.6         95         22           J&K Bank         112         1         59.4         67         7           Total         28,037         311 <td></td> <td></td> <td></td> <td></td> <td></td> <td>56</td>   |                                       |                  |           |              |                  | 56        |
| Indian Overseas Bank         709         8         94.6         671         30           GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         9           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         7           UCO Bank         365         4         91.0         332         14           Central Bank of India         330         4         89.3         295         12           New India Assurance         262         3         85.4         224         99           Punjab & Sind Bank         197         2         93.9         184         8           IFCI         130         1         72.6         95         22           J&K Bank         112         1         59.4         67         7           Total         28,037         311         20,282         5,983  |                                       |                  |           |              |                  | 244       |
| GIC         663         7         82.4         547         20           Bank of India         645         7         73.4         473         14           Bank of Maharashtra         439         5         73.6         323         99           HUDCO         427         5         75.0         321         10           IREDA         378         4         71.8         271         7           UCO Bank         365         4         91.0         332         14           Central Bank of India         330         4         89.3         295         120           New India Assurance         262         3         85.4         224         99           Punjab & Sind Bank         197         2         93.9         184         8           IFCI         130         1         72.6         95         22           J&K Bank         112         1         59.4         67         7           Total         28,037         311         20,282         5,983   |                                       |                  |           |              |                  | 309       |
| Bank of India     645     7     73.4     473     14       Bank of Maharashtra     439     5     73.6     323     90       HUDCO     427     5     75.0     321     10       IREDA     378     4     71.8     271     7       UCO Bank     365     4     91.0     332     14       Central Bank of India     330     4     89.3     295     12       New India Assurance     262     3     85.4     224     99       Punjab & Sind Bank     197     2     93.9     184     8       IFCI     130     1     72.6     95     22       J&K Bank     112     1     59.4     67     67       Total     28,037     311     20,282     5,983   |                                       |                  |           |              |                  | 208       |
| Bank of Maharashtra     439     5     73.6     323     99       HUDCO     427     5     75.0     321     10       IREDA     378     4     71.8     271     7       UCO Bank     365     4     91.0     332     14       Central Bank of India     330     4     89.3     295     12       New India Assurance     262     3     85.4     224     99       Punjab & Sind Bank     197     2     93.9     184     8       IFCI     130     1     72.6     95     2       J&K Bank     112     1     59.4     67       Total     28,037     311     20,282     5,983   |                                       |                  |           |              |                  | 144       |
| HUDCO         427         5         75.0         321         100           IREDA         378         4         71.8         271         73           UCO Bank         365         4         91.0         332         14           Central Bank of India         330         4         89.3         295         12           New India Assurance         262         3         85.4         224         99           Punjab & Sind Bank         197         2         93.9         184         8           IFCI         130         1         72.6         95         2           J&K Bank         112         1         59.4         67         7           Total         28,037         311         20,282         5,983   |                                       |                  |           |              |                  | 99        |
| IREDA     378     4     71.8     271     77       UCO Bank     365     4     91.0     332     14       Central Bank of India     330     4     89.3     295     12       New India Assurance     262     3     85.4     224     99       Punjab & Sind Bank     197     2     93.9     184     86       IFCI     130     1     72.6     95     26       J&K Bank     112     1     59.4     67     10       Total     28,037     311     20,282     5,985   |                                       |                  |           |              |                  | 103       |
| UCO Bank     365     4     91.0     332     14       Central Bank of India     330     4     89.3     295     12       New India Assurance     262     3     85.4     224     99       Punjab & Sind Bank     197     2     93.9     184     86       IFCI     130     1     72.6     95     26       J&K Bank     112     1     59.4     67     67       Total     28,037     311     20,282     5,986   |                                       |                  |           |              |                  | 78        |
| Central Bank of India         330         4         89.3         295         12           New India Assurance         262         3         85.4         224         99           Punjab & Sind Bank         197         2         93.9         184         86           IFCI         130         1         72.6         95         26           J&K Bank         112         1         59.4         67         59.8           Total         28,037         311         20,282         5,986  |                                       |                  |           |              |                  | 146       |
| New India Assurance         262         3         85.4         224         99           Punjab & Sind Bank         197         2         93.9         184         8           IFCI         130         1         72.6         95         2           J&K Bank         112         1         59.4         67         5           Total         28,037         311         20,282         5,983   |                                       |                  |           |              |                  |           |
| Punjab & Sind Bank         197         2         93.9         184         8           IFCI         130         1         72.6         95         2           J&K Bank         112         1         59.4         67         5           Total         28,037         311         20,282         5,983   |                                       |                  |           |              |                  | 90        |
| IFCI         130         1         72.6         95         20           J&K Bank         112         1         59.4         67         59.4         67         8         7         9         8         7         9         8         7         9         8         7         9         8         9         8         8         9         8         9         8         9         8         9         8         9  |                                       |                  |           |              |                  |           |
| J&K Bank     112     1     59.4     67       Total     28,037     311     20,282     5,983  |                                       |                  |           |              |                  | 84        |
| Total 28,037 311 20,282 5,98  |                                       |                  |           |              |                  | 28        |
|   |                                       |                  |           | 59.4         |                  | 5 003     |
|   | Total Total                           | 28,037<br>61,457 | 682       |              | 20,282<br>40,641 | 9,298     |

Source: Bloomberg, Kotak Institutional Equities



#### Government has consistently missed its disinvestment targets over FY2020-25





Source: Union Budget, CGA, CEIC, Kotak Institutional Equities

## PE investors own substantial stake in many listed companies

Exhibit 18: Companies with substantial PE/VC holdings, December 2025 (US\$ mn)

|                               | Market cap. | Holding | Holding   |
|-------------------------------|-------------|---------|-----------|
| Company                       | (US\$ mn)   | (%)     | (US\$ mn) |
| Billionbrains Garage Ventures | 10,416      | 53.2    | 5,536     |
| Lenskart                      | 7,873       | 54.9    | 4,325     |
| Hexaware Technologies         | 5,125       | 74.6    | 3,821     |
| Vishal Mega Mart              | 6,759       | 54.1    | 3,658     |
| One 97 Communications         | 9,400       | 27.4    | 2,579     |
| Mphasis                       | 6,140       | 40.1    | 2,462     |
| Swiggy                        | 10,706      | 22.9    | 2,449     |
| Aadhar Housing Finance        | 2,344       | 75.3    | 1,765     |
| 360 One WAM                   | 5,084       | 28.7    | 1,457     |
| Urban Company                 | 2,041       | 64.2    | 1,311     |
| IGI                           | 1,516       | 76.6    | 1,161     |
| Eternal                       | 30,627      | 3.7     | 1,127     |
| Dr. Agarwal's Health Care     | 1,758       | 43.3    | 760       |
| Delhivery                     | 3,312       | 19.8    | 656       |
| Global Health                 | 3,469       | 17.7    | 615       |
| India Shelter                 | 1,026       | 56.8    | 583       |
| Brainbees Solutions           | 1,626       | 33.9    | 551       |
| Indegene                      | 1,404       | 33.7    | 474       |
| Piramal Pharma                | 2,583       | 18.0    | 464       |
| TBO Tek                       | 1,940       | 22.9    | 445       |
| Apollo Tyres                  | 3,677       | 9.9     | 364       |
| SBI Life Insurance            | 22,543      | 1.5     | 340       |
| Ola Electric Mobility         | 1,674       | 18.8    | 314       |
| Five Star Business Finance    | 1,875       | 15.5    | 290       |
| Premier Energies              | 4,383       | 5.8     | 254       |
| PB Fintech                    | 9,852       | 2.6     | 251       |
| Honasa Consumer               | 928         | 22.8    | 212       |

Source: Prime Database, Kotak Institutional Equities



## Promoter selling in the secondary market has picked up in recent times

Exhibit 19: Companies with high promoter selling in CY2025

|                               | Market cap. | Promoter<br>holding | Stake sale in<br>CY2025 |
|-------------------------------|-------------|---------------------|-------------------------|
| Company                       | (US\$ mn)   | (%)                 | (US\$ mn)               |
| Bharti Airtel                 | 139,221     | 48.9                | 4,794                   |
| nterglobe Aviation            | 21,177      | 41.6                | 1,668                   |
| ishal Mega Mart               | 6,759       | 54.1                | 1,176                   |
| WL Agri Business              | 3,624       | 56.9                | 717                     |
| ajaj Finserv                  | 36,607      | 58.8                | 634                     |
| lphasis                       | 6,140       | 40.1                | 544                     |
| ptus Value Housing Finance    | 1,553       | 23.9                | 526                     |
| agility                       | 2,503       | 51.0                | 421                     |
| ohance Lifesciences           | 2,257       | 57.5                | 356                     |
| industan Zinc                 | 23,056      | 61.8                | 349                     |
| uthum Investment              | 4,892       | 68.8                | 285                     |
| ean Science & Technology      | 1,055       | 51.0                | 277                     |
| xon Technologies              | 9,150       | 28.9                | 256                     |
| in Technologies               | 1,999       | 22.9                | 206                     |
| ajaj Housing Finance          | 8,682       | 86.7                | 183                     |
| hirlpool                      | 1,291       | 39.8                | 171                     |
| B Chemicals & Pharmaceuticals | 3,144       | 47.6                | 168                     |
| PR Mill                       | 3,703       | 66.3                | 142                     |
| olycab India                  | 11,766      | 61.5                | 140                     |
| SW Infrastructure             | 6,144       | 83.6                | 139                     |

"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Sanjeev Prasad, Anindya Bhowmik, Sunita Baldawa."

## Ratings and other definitions/identifiers

#### **Definitions of ratings**

BUY. We expect this stock to deliver more than 15% returns over the next 12 months.

ADD. We expect this stock to deliver 5-15% returns over the next 12 months.

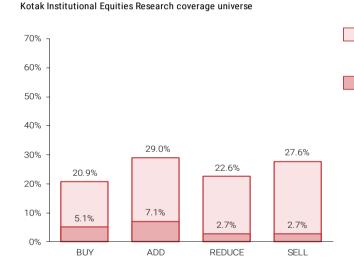
**REDUCE.** We expect this stock to deliver -5-+5% returns over the next 12 months.

SELL. We expect this stock to deliver <-5% returns over the next 12 months.

Our Fair Value estimates are also on a 12-month horizon basis.

Our Ratings System does not take into account short-term volatility in stock prices related to movements in the market. Hence, a particular Rating may not strictly be in accordance with the Rating System at all times.

#### Distribution of ratings/investment banking relationships



Percentage of companies covered by Kotak Institutional Equities, within the specified category.

Percentage of companies within each category for which Kotak Institutional Equities and or its affiliates has provided investment banking services within the previous 12 months.

\* The above categories are defined as follows: Buy = We expect this stock to deliver more than 15% returns over the next 12 months; Add = We expect this stock to deliver 5-15% returns over the next 12 months; Reduce = We expect this stock to deliver -5-+5% returns over the next 12 months; Sell = We expect this stock to deliver less than -5% returns over the next 12 months. Our target prices are also on a 12-month horizon basis. These ratings are used illustratively to comply with applicable regulations. As of 30/09/2025 Kotak Institutional Equities Investment Research had investment ratings on 297 equity securities.

Source: Kotak Institutional Equities

As of September 30, 2025

#### Coverage view

The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive. Neutral. Cautious.

#### Other ratings/identifiers

NR = Not Rated. The investment rating and fair value, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.

CS = Coverage Suspended. Kotak Securities has suspended coverage of this company.

NC = Not Covered. Kotak Securities does not cover this company.

RS = Rating Suspended. Kotak Securities Research has suspended the investment rating and fair value, if any, for this stock, because there is not a sufficient fundamental basis for determining an investment rating or fair value. The previous investment rating and fair value, if any, are no longer in effect for this stock and should not be relied upon.

NA = Not Available or Not Applicable. The information is not available for display or is not applicable.

NM = Not Meaningful. The information is not meaningful and is therefore excluded.

#### Corporate Office

Kotak Securities Ltd. 27 BKC, Plot No. C-27, "G Block" Bandra Kurla Complex, Bandra (E) Mumbai 400 051, India Tel: +91-22-43360000

#### Overseas Affiliates

Kotak Mahindra (UK) Ltd 8th Floor, Portsoken House 155-157 Minories, London EC3N 1LS Tel: +44-20-7977-6900

Kotak Mahindra Inc. PENN 1,1 Pennsylvania Plaza, Suite 1720, New York, NY 10119, USA Tel: +1-212-600-8858

Copyright 2025 Kotak Institutional Equities (Kotak Securities Limited). All rights reserved.

The Kotak Institutional Equities research report is solely a product of Kotak Securities Limited and may be used for general information only. The legal entity preparing this research report is not registered as a broker-dealer in the United States and, therefore, is not subject to US rules regarding the preparation of research reports and/or the independence of research analysts.

- 1. Note that the research analysts contributing to this report are residents outside the United States and are not associates, employees, registered or qualified as research analysts with FINRA or a US-regulated broker dealer; and
- 2. Such research analysts may not be associated persons of Kotak Mahindra Inc. and therefore, may not be subject to FINRA Rule 2241 restrictions on communications with a subject company, public appearances and trading securities held by a research analyst.
- 3. Kotak Mahindra Inc. does not accept or receive any compensation of any kind directly from US institutional investors for the dissemination of the Kotak Securities Limited research reports. However, Kotak Securities Limited has entered into an agreement with Kotak Mahindra Inc. which includes payment for sourcing new major US institutional investors and service existing clients based out of the US.

- into an agreement with Kotak Mahindra Inc. which includes payment for sourcing new major US institutional investors and service existing clients based out of the US.

  4. In the United States, this research report is available solely for distribution to major US institutional investors, as defined in Rule 15a 6 under the Securities Exchange Act of 1934. This research report is distributed in the United States by Kotak Mahindra Inc., a US-registered broker and dealer and a member of FINRA. Kotak Mahindra Inc., a US-registered broker-dealer, accepts responsibility for this research report and its dissemination in the United States.

  5. This Kotak Securities Limited research report is not intended for any other persons in the United States. All major US institutional investors or persons outside the United States, having received this Kotak Securities Limited research report shall neither distribute the original nor a copy to any other person in the United States. Any US recipient of the research who wishes to effect a transaction in any security covered by the report should do so with or through Kotak Mahindra Inc., PENDN, NY 1011PJ, Direct + 1212, New York, NY 1011PJ, Direct + 1212, 600 8858, gigio, joseph@kotak.com.

  6. This document does not constitute an offer of, or an invitation by or on behalf of Kotak Securities Limited or its affiliates or any other company to any person, to buy or sell any security. The information contained herein has been obtained from published information and other sources, which Kotak Securities Limited or its affiliates consider to be reliable. None of Kotak Securities Limited accepts any liability or responsibility whatsoever for the accuracy or completeness of any such information. All estimates, expressions of opinion and other subjective judgments of the securities and the subject to risks significantly linger than more established markets. In particular, the political and economic environment, company practices and market prices and volumes may be subject to significant vari

This report is distributed in Singapore by Kotak Mahindra (UK) Limited (Singapore Branch) to institutional investors, accredited investors or expert investors only as defined under the Securities and Futures Act. Recipients of this analysis /report are to contact Kotak Mahindra (UK) Limited (Singapore Branch) (16 Raffles Quay, #35-02/03, Hong Leong Building, Singapore 048581) in respect of any matters arising from, or in connection with, this analysis/report. Kotak Mahindra (UK) Limited (Singapore Branch) is regulated by the Monetary Authority of Singapore.

(UK) Limited (singapore Branch) is regulated by the Monetary Authority of singapore. Kotak Securities Limited and its affiliates are a full-service, integrated investment banking, investment management, brokerage and financing group. We along with our affiliates are leading underwriter of securities and participants in virtually all securities trading markets in India. We and our affiliates have investment banking and other business relationships with a significant percentage of the companies covered by our Investment Banking and other business relationships with a significant percentage of the companies covered by our Investment Banking or other business from the company or companies that are the subject of this material. Our research professionals are going in part based on the profitability of Kotak Securities Limited, which includes earnings from investment banking and other businesses. Kotak Securities Limited generally prohibits its analysts, persons reporting to analysts, and members of their households from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover. Additionally, Kotak Securities Limited generally prohibits its analysts and persons reporting to analysts from serving as an officer, director, or advisory board member of any companies that the analysts cover. Our salespepple, traders, and other professionals may provide oral or written market commentary or trading strategies to our clients that reflect opinions that are inconsistent with the recommendations expressed herein.

In reviewing these materials, you should be aware that any or all of the foregoing, among other things, may give rise to real or potential conflicts of interest. Additionally, other important information regarding our relationships with the company or companies that are the subject of this material is provided herein.

or companies that are the subject of this material is provided herein.

This material should not be construed as an offer to sell or the solicitation of an offer to buy any security in any jurisdiction where such an offer or solicitation would be illegal. We are not soliciting any action based on this material. It is for the general information of clients of Kotak Securities Limited. It does not constitute a personal recommendation or take into account the particular investment objectives, financial situations, or needs of individual clients. Before acting on any advice or recommendation in this material, clients should consider whether it is suitable for their particular circumstances and, if necessary, seek professional advice. The price and value of the investments referred to in this material and the income from them may go down as well as up, and investors may realize losses on any investments. Past performance, future returns are not guaranteed and a loss of original capital may occur. Notak Securities Limited does not provide tax advise to its clients, and all investors are strongly advised to consult with their tax advisers regarding any potential investment. Certain transactions – including those involving futures, options, and other derivatives as well as non-investment-grade securities – give rise to substantial risk and are not suitable for all investors. The material is based on information that we consider reliable, but we do not represent that it is accurate or complete, and it should not be relied on as such. Opinions expressed are our current opinions as of the date appearing on this material is based on information that we consider reliable, but well on the reasonable basis the information discussed in this material, but regulatory, compliance, or other reasons may prevent us from doing so. We and our affiliates, officers, directors, and employees, including persons involved in the preparation or issuance of this material, may from time to time have "long" or "short" positions in, act as princ

Kotak Securities Limited established in 1994, is a subsidiary of Kotak Mahindra Bank Limited.

Kotak Securities Limited is a corporate trading and clearing member of BSE Limited (BSE), National Stock Exchange of India Limited (NSE), Metropolitan Stock Exchange of India Limited (MSE), National Commodity and Derivatives Exchange (NCDEX) and Multi Commodity Exchange (MCX). Our businesses include stock broking, services rendered in connection with distribution of primary market issues and financial products like mutual funds and fixed deposits, depository services and portfolio management.

Kotak Securities Limited is also a Depository Participant with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). Kotak Securities Limited is also registered with Insurance Regulatory Development Authority and having composite license acts as Corporate Agent of Kotak Mahindra Life Insurance Company Limited and Zurich Kotak General Insurance Company (India) Limited (Formerly known as Kotak Mahindra Gen Insurance Company Limited) and is also a Mutual Fund Advisor registered with Association of Mutual Funds in India (AMFI). Kotak Securities Limited is registered as a Research Analyst under SEBI (Research Analyst) Regulations, 2014.

We hereby declare that our activities were neither suspended nor we have defaulted with any stock exchange authority with whom we are registered in last five years. However, SEBI, Exchanges and Depositories have conducted the routine inspection and based on their observations have issued advise letters or levied minor penalty on KSL for certain operational deviations. We have not been debarred from doing business by any stock exchange/SEBI or any other authorities,

Inspection and used of treits observations have stated as used extension and state and the state and state as the state and state are available on website, i.e. www.kotak.com and https://www.kotak.com/en/investor-relations/governance/subsidiaries.html.

Research Analyst has served as an officer, director or employee of subject company(ies): No.

We or our associates may have received compensation from the subject company(jes) in the past 12 months.

We or our associates have managed or co-managed public offering of securities for the subject company(ies) or acted as a market maker in the financial instruments of the subject company/company (ies) discussed herein in the past 12

we of our associates may have received compensation for investment banking or brokerage services from the subject company(ies) in the past 12 months. We or our associates may have received compensation for investment banking or brokerage services from the subject company(ies) in the past 12 months. We or our associates may have received compensation for investment banking or brokerage services from the subject company(ies) in the past 12 months. We or our associates may have received compensation or other benefits from the subject company(ies) or third party in connection with the research report.

Our associates may have financial interest in the subject company(jes)

Research Analyst or his/her relative's financial interest in the subject company(jes): No

Kotak Securities Limited has financial interest in the subject company(ies) at the end of the week immediately preceding the date of publication of Research Report: YES. Nature of Financial interest: Holding equity shares or derivatives of the subject company

Our associates may have actual/beneficial ownership of 1% or more securities of the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report.

Research Analyst or his/her relatives have actual/beneficial ownership of 1% or more securities of the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report: No.

Kotak Securities Limited has actual/beneficial ownership of 1% or more securities of the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report: No

Subject company(ies) may have been client during twelve months preceding the date of distribution of the research report.

A graph of daily closing prices of securities is available at https://www.moneycontrol.com/india/stockpricequote/ and http://economictimes.indiatimes.com/markets/stocks/stock-quotes. (Choose a company from the list on the browser and select the "three years" icon in the price chart).

First Cut notes published on this site are for information purposes only. They represent early notations and responses by analysts to recent events. Data in the notes may not have been verified by us and investors should not act upon any data or views in these notes. Most First Cut notes, but not necessarily all, will be followed by final research reports on the subject.

There could be variance between the First Cut note and the final research note on any subject, in which case the contents of the final research note would prevail. We accept no liability of the First Cut Notes.

The analyst(s) authoring this research report hereby certifies that the views expressed in this research report accurately reflect such research analyst's personal views about the subject securities and issuers and that no part of his or her compensation was, is, or will be directly or indirectly related to the specific recommendations or views contained in the research report.

This report or any portion hereof may not be reprinted, sold or redistributed without the written consent of Firm. Firm Research is disseminated and available primarily electronically, and, in some cases, in printed form. Additional information on recommended securities is available on request.

Our research should not be considered as an advertisement or advice, professional or otherwise. The investor is requested to take into consideration all the risk factors including their financial condition, suitability to risk return profile and the like and take professional advice before investing.

Investments in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors.

For more information related to investments in the securities market, please visit the SEBI Investor Website https://investor.sebi.gov.in/ and the SEBI Saa\*thi Mobile App.

Derivatives are a sophisticated investment device. The investor is requested to take into consideration all the risk factors before actually trading in derivative contracts. Compliance Officer Details: Mr. Hiren Thakkar. Call: 022 - 4285 8484, or Email: ks.compliance@kotak.com

Kotak Securities Limited. Registered Office: 27 BKC, C 27, G Block, Bandra Kurla Complex, Bandra (E), Mumbai 400051. CIN: U9999MH1994PLC134051, Telephone No.: +22 43360000, Fax No.: +22 67132430. Website: www.kotak.com / www.kotaksecurities.com. Correspondence Address: Infinity IT Park, Bldg. No 21, Opp. Film City Road, A K Vaidya Marg, Malad (East), Mumbai 400097. Telephone No: 42856825. SEBI Registration No: INZ000200137(Member of NSE, BSE, MSE, MCX & NCDEX), AMFI ARN 0164, PMS INP000000258 and Research Analyst INH000000586. NSDL/CDSL: IN-DP-629-2021. Compliance Officer Details: Mr. Hiren Thakkar. Call: 022 - 4285 8484, or Email: ks.compliance@kotak.com

| Details of  | Contact Person       | Address   | Contact No.  | Email ID                 |
|---|----------------------|---|--------------|--------------------------|
| Customer Care/ Complaints   | Mr. Ritesh Shah      | Kotak Towers, 8th Floor, Building No.21, Infinity Park, Off Western   | 18002099393  | ks.escalation@kotak.com  |
| Head of Customer Care   | Mr. Tabrez Anwar     | Express Highway, Malad (East), Mumbai, Maharashtra - 400097   | 022-42858208 | ks.servicehead@kotak.com |
| Compliance Officer  | Mr. Hiren Thakkar    |   | 022-42858484 | ks.compliance@kotak.com  |
| CEO   | Mr. Shripal Shah     |   | 022-42858301 | ceo.ks@kotak.com         |
| Principal Officer (For the purpose of<br>Research Analyst activities) | Mr. Kawaljeet Saluja | Kotak Securities Limited, 27BKC, 8th Floor, Plot No. C-27, G Block,<br>Bandra Kurla Complex, Bandra (East), Mumbai - 400051 | 022-62664011 | ks.po@kotak.com          |

In absence of response/complaint not addressed to your satisfaction, you may lodge a complaint with SEBI at SEBI, NSE, BSE, Investor Service Center | NCDEX, MCX. Please quote your Service Ticket/Complaint Ref No. while raising your complaint at SEBI SCORES/Exchange portal at <a href="https://scores.sebi.gov.in">https://scores.sebi.gov.in</a>. Kindly refer <a href="https://www.kotaksecurities.com/contact-us/">https://scores.sebi.gov.in</a>. Kindly refer <a href="https://www.kotaksecurities.com/contact-us/">https://scores.sebi.gov.in</a>. Kindly refer <a href="https://www.kotaksecurities.com/contact-us/">https://scores.sebi.gov.in</a>. Kindly refer <a href="https://www.kotaksecurities.com/contact-us/">https://www.kotaksecurities.com/contact-us/</a> and for online dispute Resolution platform - <a href="https://scores.sebi.gov.in">Smart ODR</a>

Our Investor Charter is your trusted companion, offering essential guidelines to navigate the investment landscape. Discover principles for informed decision-making, risk management, and ethical investing by visiting

Please refer link for regulatory disclosure and terms and conditions as applicable to Research Analyst under SEBI norms. Disclosure of minimum mandatory terms and conditions to clients